

STATE OF MICHIGAN

Gretchen Whitmer, Governor

DEPARTMENT OF TREASURY

Rachael Eubanks, State Treasurer



Report on
Financial Statements

**Allegan County
Road Commission**

**A Component Unit of
Allegan County**

December 31, 2022

ALLEGAN COUNTY ROAD COMMISSION
BOARD OF COUNTY ROAD COMMISSIONERS

June 13, 2023

John Kleinheksel
Chairman

Larry Brown
Vice-Chairman

Rick Cain
Member

Craig Atwood, P.E.
Managing Director

Sheryl Parrish
Finance Director

COUNTY POPULATION--2020
120,502

STATE EQUALIZED VALUATION--2022
\$8,272,203,614



STATE OF MICHIGAN
DEPARTMENT OF TREASURY
LANSING

GRETCHEN WHITMER
GOVERNOR

RACHAEL EUBANKS
STATE TREASURER

INDEPENDENT AUDITOR'S REPORT

June 13, 2023

Board of County Road Commissioners
Allegan County Road Commission
1308 Lincoln Road
Allegan, Michigan 49010

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of the Allegan County Road Commission, a component unit of Allegan County, Michigan, as of and for the year ended December 31, 2022, and the related notes to the financial statements, which collectively comprise the Allegan County Road Commission's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, major fund, and the aggregate remaining fund information of the Allegan County Road Commission, as of December 31, 2022, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Allegan County Road Commission, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Allegan Road Commission's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Allegan County Road Commission's internal control. Accordingly, no such opinion is expressed.

- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Allegan County Road Commission's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages one through seven, the budgetary comparison information, pension trend data, and other postemployment benefits trend data in Exhibits I through N be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Allegan County Road Commission's basic financial statements. The accompanying supplementary and related information presented in Exhibits O through Q is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary and related information presented in Exhibits O through Q is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 13, 2023, on our consideration of the Allegan County Road Commission's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Allegan County Road Commission's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Allegan County Road Commission's internal control over financial reporting and compliance.

Sincerely,



Cary Jay Vaughn, CPA, CGFM

Administrator

Community Engagement and Finance Division

ALLEGAN COUNTY ROAD COMMISSION

TABLE OF CONTENTS

	<u>Page</u>
MANAGEMENT’S DISCUSSION AND ANALYSIS	1
BASIC FINANCIAL STATEMENTS -- GOVERNMENT-WIDE/GOVERNMENTAL FUND FINANCIAL STATEMENTS	
EXHIBIT A – Statement of Net Position	8
EXHIBIT B – Statement of Activities.....	9
EXHIBIT C – Balance Sheet--Governmental Fund	10
EXHIBIT D – Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position.....	11
EXHIBIT E – Statement of Revenues, Expenditures, and Changes in Fund Balance--Governmental Fund.....	12
EXHIBIT F – Reconciliation of the Governmental Fund--Statement of Revenues, Expenditures, and Changes in Fund Balance to the Statement of Activities	13
EXHIBIT G – Statement of Net Position--Fiduciary Fund.....	14
EXHIBIT H – Statement of Changes in Net Position--Fiduciary Fund	15
NOTES TO FINANCIAL STATEMENTS.....	16
REQUIRED SUPPLEMENTARY INFORMATION	
EXHIBIT I – General Operating Fund--Schedule of Revenues-- Budgetary Comparison Schedule.....	37
EXHIBIT J – General Operating Fund--Schedule of Expenditures-- Budgetary Comparison Schedule.....	38
EXHIBIT K – Schedule of Changes in the Road Commission’s Net Pension Liability and Related Ratios	39
EXHIBIT L – Schedule of Road Commission’s Contributions-Pension Related	40

ALLEGAN COUNTY ROAD COMMISSION

TABLE OF CONTENTS
(CONTINUED)

	<u>Page</u>
EXHIBIT M – Schedule of Changes in the Road Commission’s Total OPEB Liability and Related Ratios	41
EXHIBIT N – Schedule of Road Commission’s Contributions-OPEB Related	42
SUPPLEMENTARY INFORMATION AND SCHEDULES	
EXHIBIT O – General Operating Fund--Analysis of Changes in Fund Balances.....	43
EXHIBIT P – General Operating Fund--Analysis of Revenues and Other Financing Sources	44
EXHIBIT Q – General Operating Fund--Analysis of Expenditures	45
Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	46
Report to Those Charged with Governance	48

ALLEGAN COUNTY ROAD COMMISSION

MANAGEMENT'S DISCUSSION AND ANALYSIS

For the Year Ended December 31, 2022

Our discussion and analysis of the Allegan County Road Commission's financial performance provides an overview of the Road Commission's financial activities for the year ended December 31, 2022.

FINANCIAL HIGHLIGHTS

- The Road Commission spent \$20,016,653 on road and bridge infrastructure projects this year.
- The Road Commission contributed an additional \$1,566,000 towards its net pension liability and the other post-employment benefit is fully funded.

USING THIS ANNUAL REPORT

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. This report also contains supplementary information in addition to the basic financial statements. The basic financial statements include a series of financial statements. The Statement of Net Position and the Statement of Activities on Exhibits A and B provide information about the activities of the Road Commission as a whole and present a longer-term view of the Road Commission's finances. Fund financial statements start with Exhibit C. The fund statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Road Commission's operations in more detail than the government-wide statements by providing information about the Road Commission's general operating fund.

Reporting the Road Commission as a Whole

The Statement of Net Position and the Statement of Activities

These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Road Commission's net position and changes in them. You can think of the Road Commission's net position (the difference between assets and liabilities) as one way to measure the Road Commission's financial health, or financial position. Over time, increases or decreases in the Road Commission's net position are one indicator of whether its financial health is improving or deteriorating. You will need to consider other non-financial factors, such as changes in the Road Commission's property tax base and the condition of Road Commission's infrastructure, to assess the overall health of the Road Commission.

ALLEGAN COUNTY ROAD COMMISSION

MANAGEMENT'S DISCUSSION AND ANALYSIS

For the Year Ended December 31, 2022

In the Statement of Net Position and the Statement of Activities, the Road Commission presents Governmental activities. All of the Road Commission's basic services are reported here. State and Federal grants along with township contributions finance most activities.

Report the Road Commission's Major Fund

Fund Financial Statements

The Road Commission currently presents only a general operating fund, which is a governmental fund. All of the Road Commission's basic services are reported in this fund, which focuses on how money flows into and out of the fund and the balance left at year-end that is available for spending. The fund is reported using an accounting method called modified accrual accounting. This method measures cash and all other financial assets that can be readily converted to cash. The fund financial statements provide a detailed short-term view of the Road Commission's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Road Commission's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in a reconciliation included with the financial statements as Exhibits D and F.

Additional Required Supplementary Information (RSI)

Following the basic financial statements is additional Required Supplementary Information that further explains and supports the information in the financial statements. The Required Supplementary Information includes budgetary comparison schedules, pension trend data, and OPEB trend data.

Other Supplementary Information

Other supplementary information includes combining financial statements. The Road Commission's general fund is split between the primary road, local road, and county road commissions funds to comply with the reporting provisions issued by the Michigan Department of Transportation under 1951 Public Act (PA) 51.

The Road Commission as a Whole

The Road Commission's net position increased from \$239,674,666 to \$252,731,24 for the year ended December 31, 2022. Our analysis focuses on the net position (Table 1) and changes in net position (Table 2) of the Road Commission's governmental activities.

ALLEGAN COUNTY ROAD COMMISSION

MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Year Ended December 31, 2022

Table 1
Net Position of Governmental Activities

	12/31/21 Governmental Activities	12/31/22 Governmental Activities	Variance
Current and Other Assets	\$ 23,352,982	\$ 23,535,538	\$ 182,556
Net Capital Assets	<u>234,592,721</u>	<u>246,128,056</u>	<u>11,535,335</u>
Total Assets	<u>257,945,703</u>	<u>269,663,594</u>	<u>11,717,891</u>
Deferred Outflow of Resources	<u>3,666,755</u>	<u>4,120,915</u>	<u>454,160</u>
Current Liabilities	6,640,856	7,463,133	822,277
Non-current Liabilities	<u>10,334,850</u>	<u>7,464,011</u>	<u>(2,870,839)</u>
Total Liabilities	<u>16,975,706</u>	<u>14,927,144</u>	<u>(2,048,562)</u>
Deferred Inflow of Resources	<u>4,962,086</u>	<u>6,126,111</u>	<u>1,164,025</u>
Net Position			
Net Investment in Capital Assets	229,479,091	241,319,321	11,840,230
Restricted	<u>10,195,575</u>	<u>11,411,933</u>	<u>1,216,358</u>
Total Net Position	<u>\$ 239,674,666</u>	<u>\$ 252,731,254</u>	<u>\$ 13,056,588</u>

The Road Commission's governmental activities total net position increased by 5% or \$13,056,588. Total net investment in capital assets increased \$11,840,230 primarily due to the road commission investing funds in the county's road and bridge infrastructure. The restricted net position are the funds used for the Road Commission's operations within the provisions of 1951 PA 51. The increase in the restricted net position of \$1,216,358 was due to the overall decrease in the net pension liability.

ALLEGAN COUNTY ROAD COMMISSION

MANAGEMENT’S DISCUSSION AND ANALYSIS
For the Year Ended December 31, 2022

Table 2
Changes in Net Position of Governmental Activities

	2021	2022	Variance
Program Revenue			
Licenses and Permits	\$ 100,550	\$ 103,700	\$ 3,150
Federal Grants	1,252,408	2,357,889	1,105,481
State Grants	17,223,470	18,028,602	805,132
Contributions From Local Units	9,670,048	12,478,532	2,808,484
Charges for Services	57,481	63,604	6,123
Investment Earnings	5,531	151,037	145,506
Other Contributions	20,000	-	(20,000)
General Revenue			
Taxes	4,024,321	4,167,809	143,488
Insurance Recoveries	-	95,000	95,000
Gain on Equipment Disposal	7,203	149,732	142,529
Total Revenue	32,361,012	37,595,905	5,234,893
Expenses			
Primary Road Maintenance	5,196,925	5,329,010	132,085
Local Road Maintenance	9,567,481	11,322,983	1,755,502
Net Equipment Expense	(877,251)	(438,684)	438,567
Net Administrative Expense	1,223,188	1,230,048	6,860
Infrastructure Depreciation Expense	8,854,538	9,093,463	238,925
Compensated Absences	(26,058)	49,939	75,997
Pension Expense	(1,758,897)	(2,116,594)	(357,697)
Other Postemployment Benefit Expense	(28,616)	(85,234)	(56,618)
Interest Expense	163,185	154,386	(8,799)
Total Expenses	22,314,495	24,539,317	2,224,822
Change in Net Position	10,046,517	13,056,588	3,010,071
Ending Net Position	\$ 239,674,666	\$ 252,731,254	\$ 13,056,588

Governmental Activities

The Road Commission’s governmental activities revenues increased 16% or \$5,234,893, while expenses increased 10% or \$2,224,822 as compared with the prior fiscal year. The increase in revenue is from the increased amount of federal and state grants received for infrastructure projects, an increase in the contributions from local units for township contributions for road projects and federal aid sold. The expenses increased primarily due to the increased primary and

ALLEGAN COUNTY ROAD COMMISSION

MANAGEMENT'S DISCUSSION AND ANALYSIS

For the Year Ended December 31, 2022

local winter maintenance and seal coating projects performed and an increased infrastructure depreciation expense.

THE ROAD COMMISSION'S FUND

As the Road Commission completed the year, its general operating fund (as presented in the balance sheet on Exhibit C) reported a fund balance of \$11,311,933 which is less than last year's \$12,391,125. The primary reasons for the General Operating Fund's decrease are mirrored by the governmental activities analysis highlighted in the prior paragraph with the increased winter and seal coat expenses.

GENERAL OPERATING FUND BUDGETARY HIGHLIGHT

Over the course of the year, the Board of County Road Commissioners revised the budget several times. These budget amendments fall into two categories. The first category includes amendments based on the Federal and State grants received or not received for road and bridge projects. The second category includes year-end adjustments to account for accruals and then the spread of the distributive and non-distributive expenses incurred by the Road Commission.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

As of December 31, 2022, the Road Commission had \$246,128,056 invested in a broad range of capital assets, including land, buildings, equipment, roads, and bridges. This amount represents a net increase (including additions and deductions) of \$11,535,335.

ALLEGAN COUNTY ROAD COMMISSION
MANAGEMENT’S DISCUSSION AND ANALYSIS
For the Year Ended December 31, 2022

Table 3
Capital Assets at Year-End

	12/31/21	12/31/22
Capital Assets Not Being Depreciated		
Land and Improvements	\$ 155,035	\$ 155,035
Land/Right of Way	2,288,003	2,383,307
Infrastructure--Land and Improvements	101,694,387	105,677,059
Subtotal	104,137,425	108,215,401
Capital Assets Being Depreciated		
Buildings	9,842,493	9,842,493
Road Equipment	18,334,618	19,845,048
Shop Equipment	114,045	202,780
Office Equipment	55,978	34,265
Engineer's Equipment	86,585	81,831
Yard and Storage	1,254,022	1,254,022
Infrastructure--Traffic Signals	63,924	63,924
Infrastructure--Bridges	29,899,294	31,139,303
Infrastructure--Roads	171,802,859	180,672,199
Subtotal	231,453,818	243,135,865
Total Capital Assets	335,591,243	351,351,266
Total Accumulated Depreciation	(100,998,522)	(105,223,210)
Total Net Capital Assets	\$ 234,592,721	\$ 246,128,056

This year’s major capital asset additions included the following:

Reconstruction of Bridges	\$ 1,256,188
Resurfacing Projects and Related Land Improvements	18,760,466
Trucks/Road Equipment/Engineer Equipment	2,316,676
Total Additions	\$ 22,333,330

The Road Commission’s fiscal-year 2023 capital budget calls for it to continue to spend funds for equipment purchases and on road and bridge projects. More detailed information about capital assets can be found in Note D to the financial statements.

ALLEGAN COUNTY ROAD COMMISSION

MANAGEMENT'S DISCUSSION AND ANALYSIS

For the Year Ended December 31, 2022

Debt

At the fiscal year end, the Road Commission had \$4,808,735 in bonds payable versus \$5,113,630 during the prior period, a decrease of \$304,895 or 6%. The Road Commission also records other debt in the form of employee vested benefits which is not shown below. More detailed information about the debt of the Road Commission can be found in Note E of the financial statements.

Table 4
Outstanding Debt, at Year-End

	<u>2021</u>	<u>2022</u>	<u>Variance</u>
Unamortized Bond Premium	\$ 63,630	\$ 58,735	\$ (4,895)
Bonds Payable	<u>5,050,000</u>	<u>4,750,000</u>	<u>(300,000)</u>
Total	<u>\$ 5,113,630</u>	<u>\$ 4,808,735</u>	<u>\$ (304,895)</u>

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

The Board of County Road Commissioners considered many factors when setting the fiscal year 2022 budget. The economy and the weather are two factors that make budgeting expenditures difficult. The economy has affected both revenues and expenditures. MTF funds increased in 2022 by approximately 3.5%. The Road Commission took a conservative approach in spending the available funds. Funds for unfunded pension liability and OPEB costs were set aside. The Road Commission continues to carefully select projects that have the most need and fill positions as needed based on workload and long-term goals.

The budgeted overall revenues for 2023 will reflect the estimated increased costs of doing business that we have seen this last year as well as the leveling of revenues. As we have realized the new revenues each year, more projects were added. While our operating funds are increasing, it is still difficult to keep State and Federal grants at a consistent dollar amount. We will continue with our county-wide primary millage funded by our local citizens. We will strive to perform necessary maintenance. Our townships continue to provide a substantial part of our funding. Townships contributed 29.86% of 2022 revenues. The Allegan County Road Commission strives to provide excellent service with the available funds.

CONTACTING THE ROAD COMMISSION'S FINANCIAL MANAGEMENT

This financial report is designed to provide the motoring public, citizens, and other interested parties a general overview of the Road Commission's finances and to show accountability for the money it receives. If you have any questions about this report or need additional financial information, contact the Allegan County Road Commission's administrative offices at 1308 Lincoln Road, Allegan, Michigan 49010.

ALLEGAN COUNTY ROAD COMMISSION
STATEMENT OF NET POSITION
December 31, 2022

EXHIBIT A

ASSETS

Cash	\$ 100
Investments	10,969,324
Accounts Receivable	
Taxes	4,240,673
Sundry Accounts	4,817
Michigan Transportation Funds	3,232,566
Due From State-Other	123
Due From Townships Road Agreements	3,066,463
Inventories	
Road Materials	647,780
Equipment Parts and Materials	976,043
Prepaid Expenses	146,887
Net OPEB Asset	250,762
Capital Assets-Non-Depreciating	108,215,401
Capital Assets-Depreciating	137,912,655
Total Assets	<u>269,663,594</u>

DEFERRED OUTFLOWS OF RESOURCES

Deferred Outflow-Change in Experience-Pension Related	326,135
Deferred Outflow-Change in Assumptions-Pension Related	943,541
Deferred Outflow-Employer Contributions-Pension Related	2,851,239
Total Deferred Outflow of Resources	<u>4,120,915</u>

LIABILITIES

Current Liabilities	
Accounts Payable	336,817
Due to County	6,971,853
Due to State of Michigan	3,318
Accrued Liabilities	151,145
Non-Current Liabilities	
Unamortized Bond Premium--Due in One Year	4,895
Unamortized Bond Premium--Due in More Than One Year	53,840
Bonds Payable--Due in One Year	300,000
Bonds Payable--Due in More Than One Year	4,450,000
Vested Employee Benefits Payable--Due Within One Year	350,957
Vested Employee Benefits Payable--Due in More Than One Year	167,453
Net Pension Liability	2,136,866
Total Liabilities	<u>14,927,144</u>

DEFERRED INFLOW OF RESOURCES

Deferred Inflow-Change in Investments-Pension Related	1,760,153
Unavailable Revenue--Property Taxes	4,365,958
Total Deferred Inflow of Resources	<u>6,126,111</u>

NET POSITION

Net Investment in Capital Assets	241,319,321
Restricted	11,411,933
Total Net Position	<u>\$ 252,731,254</u>

The Notes to Financial Statements are an integral part of this statement.

ALLEGAN COUNTY ROAD COMMISSION
STATEMENT OF ACTIVITIES
For the Year Ended December 31, 2022

EXHIBIT B

Program Expenses	
Primary Road Maintenance	\$ 5,329,010
Local Road Maintenance	11,322,983
Net Equipment Expense	(438,684)
Net Administrative Expense	1,230,048
Infrastructure Depreciation	9,093,463
Compensated Absences	49,939
Net Pension Expense	(2,116,594)
OPEB Expense	(85,234)
Interest Expense	154,386
	<hr/>
Total Program Expenses	24,539,317
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Program Revenue	
Charges for Services	
Licenses and Permits	103,700
Charges for Services	63,604
Operating Grants and Contributions	
Michigan Transportation Funds	17,597,419
Investment Earnings	151,037
Contributions From Local Units	2,632,311
Capital Grants and Contributions	
Federal Grants	2,357,889
State Grants	431,183
Contributions From Local Units	9,846,221
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Total Program Revenue	33,183,364
	<hr/>
Net Program Revenue	8,644,047
	<hr/>
General Revenue	
Taxes	4,167,809
Insurance Recoveries	95,000
Gain on Equipment Disposal	149,732
	<hr/>
Total General Revenues	4,412,541
	<hr/>
Change in Net Position	13,056,588
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Net Position	
Beginning of Year	239,674,666
	<hr/>
End of Year	\$ 252,731,254
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The Notes to Financial Statements are an integral part of this statement.

ALLEGAN COUNTY ROAD COMMISSION
 BALANCE SHEET--GOVERNMENTAL FUND
 December 31, 2022

EXHIBIT C

<u>ASSETS</u>	General Operating Fund
Cash	\$ 100
Investments	10,969,324
Accounts Receivable	
Taxes Receivable	4,240,673
Sundry Accounts	4,817
Michigan Transportation Funds	3,232,566
Due From State-Other	123
Due From Townships Road Agreements	3,066,463
Inventories	
Road Materials	647,780
Equipment Parts and Materials	976,043
Prepaid Expense	146,887
Total Assets	<u>\$ 23,284,776</u>
 <u>LIABILITIES</u>	
Liabilities	
Accounts Payable	\$ 336,817
Due to County	6,971,853
Due to State of Michigan	3,318
Accrued Liabilities	151,145
Total Liabilities	<u>7,463,133</u>
 <u>DEFERRED INFLOW OF RESOURCES</u>	
Unavailable Revenue--Township Contributions	143,752
Unavailable Revenue--Property Taxes	4,365,958
Total Deferred Inflow of Resources	<u>4,509,710</u>
 <u>FUND BALANCE</u>	
Fund Balance	
Non-Spendable	1,770,710
Restricted	9,541,223
Total Fund Balance	<u>11,311,933</u>
Total Liabilities, Deferred Inflow of Resources, and Fund Balance	<u>\$ 23,284,776</u>

The Notes to Financial Statements are an integral part of this statement.

ALLEGAN COUNTY ROAD COMMISSION
 RECONCILIATION OF THE GOVERNMENTAL FUND
 BALANCE SHEET TO THE STATEMENT OF NET POSITION
 December 31, 2022

EXHIBIT D

Total Governmental Fund Balance	\$ 11,311,933
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	246,128,056
Revenues that do not provide current financial resources are not reported as revenue in the funds.	143,752
Long-term liabilities are not due and payable in the current period and are not reported in the funds.	(4,808,735)
Employee compensated absences are payable over a long period of years and do not represent a claim on current financial resources; therefore, they are not reported as financial resources; therefore, they are not reported as fund liabilities.	(518,410)
Other postemployment benefit assets do not present a claim on current financial resources and are not reported as fund assets.	250,762
Net pension liability is not due and payable in the current period and is not reported in the funds.	(2,136,866)
Certain pension contributions and changes in pension plan net position are reported as deferred outflows of resources in the Statement of Net Position, but are reported as expenses in the governmental funds.	<u>2,360,762</u>
Net Position of Governmental Activities	<u><u>\$ 252,731,254</u></u>

The Notes to Financial Statements are an integral part of this statement.

ALLEGAN COUNTY ROAD COMMISSION
STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCE--
GOVERNMENTAL FUND
For the Year Ended December 31, 2022

EXHIBIT E

	General Operating Fund
Revenues	
Taxes	\$ 4,167,809
Licenses and Permits	103,700
Federal Grants	2,357,889
State Grants	18,028,602
Contributions From Local Units	12,334,780
Charges for Services	63,604
Interest and Rents	151,037
	<hr/>
Total Revenues	37,207,421
	<hr/>
Expenditures	
Public Works	37,460,010
Capital Outlay--Net	612,144
Debt Service	459,281
	<hr/>
Total Expenditures	38,531,435
	<hr/>
Excess of Revenues Over (Under) Expenditures	(1,324,014)
	<hr/>
Other Financing Sources	
Insurance Recoveries	95,000
Equipment Disposal	149,732
	<hr/>
Total Other Financing Sources	244,732
	<hr/>
Net Change in Fund Balance	(1,079,282)
	<hr/>
Fund Balance--Beginning	12,391,215
	<hr/>
Fund Balance--Ending	\$ 11,311,933
	<hr/> <hr/>

The Notes to Financial Statements are an integral part of this statement.

ALLEGAN COUNTY ROAD COMMISSION
 RECONCILIATION OF THE GOVERNMENTAL FUND--
 STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES
 IN FUND BALANCE TO THE STATEMENT OF ACTIVITIES
 For the Year Ended December 31, 2022

EXHIBIT F

Net Change in Fund Balance--Total Governmental Funds \$ (1,079,282)

Amounts reported for governmental activities in the Statement of Activities
 are different because:

Governmental funds report capital outlays as expenditures. However, in the
 Statement of Activities, the cost of those assets is allocated over their estimated
 useful lives and reported as depreciation expense.

Add--Capital Outlay	22,333,330
Deduct--Depreciation Expense	(10,797,958)
Deduct--Equipment Retirements	(38)

Long-term revenues are recorded in the Statement of Activities when the revenue is earned. They are not reported in the funds if collected 60 days after year end.	143,752
---	---------

Repayment of bonds payable is an expenditure in governmental funds, but reduces the long-term liabilities in the Statement of Net Position.	304,895
--	---------

(Increase)/Decrease in accumulated employee sick and vacation pay and other similar expenses reported in the Statement of Activities do not require the use of current resources, and therefore, are not reported in the fund financial statements until they come due for payment.	(49,939)
--	----------

Other postemployment benefit obligation expense is recognized in the Statement of Activities, but not in the governmental funds.	85,234
---	--------

Increase in pension liability reported in the Statement of Activities does not require the use of resources, and therefore, is not reported in the fund statements until it comes due for payment.	<u>2,116,594</u>
--	------------------

Change in Net Position of Governmental Activities	<u>\$ 13,056,588</u>
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The Notes to Financial Statements are an integral part of this statement.

ALLEGAN COUNTY ROAD COMMISSION
 STATEMENT OF NET POSITION--
 FIDUCIARY FUND
 December 31, 2022

EXHIBIT G

	<u>OPEB Trust</u>
<u>ASSETS</u>	
Investments at Fair Market Value	
MERS Total Market Funds	\$ 830,059
Total Assets	<u>830,059</u>
<u>LIABILITIES</u>	
Total Liabilities	<u>-</u>
<u>NET POSITION</u>	
Held in Trust for Retiree Healthcare Benefits	<u>\$ 830,059</u>

The Notes to Financial Statements are an integral part of this statement.

ALLEGAN COUNTY ROAD COMMISSION
 STATEMENT OF CHANGES IN NET POSITION--
 FIDUCIARY FUND
 For the Year Ended December 31, 2022

EXHIBIT H

	<u>OPEB Trust</u>
Additions	
Investment Income	
Net Change in Fair Value of Investments	<u>\$ (96,662)</u>
Net Investment Income (Loss)	<u>(96,662)</u>
Total Additions	<u>(96,662)</u>
Administrative Expenses	<u>1,525</u>
Total Deductions	<u>1,525</u>
Change in Net Position	<u>(98,187)</u>
Net Position Restricted for Retiree Healthcare Benefits	
Beginning of Year	<u>928,246</u>
End of Year	<u><u>\$ 830,059</u></u>

The Notes to the Financial Statements are an integral part of this statement.

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Allegan County Road Commission conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Road Commission:

Reporting Entity

The Road Commission, which was established pursuant to the county Road Law, Michigan Compiled Law (MCL) 224.1, is governed by an appointed 3-member Board of County Road Commissioners. The Road Commission may not issue debt without the county's approval and the property tax levy for road purposes is subject to County Board of Commissioners' approval. If approval is granted, Road Commission taxes are levied under the taxing authority of the county, as approved by the county electors, and would be included as part of the county's total tax levy as well as reported in the county Road Fund.

The criteria established by the Governmental Accounting Standards Board (GASB) Statement No. 61, *The Financial Reporting Entity*, for determining the reporting entity includes oversight responsibility, fiscal dependency and whether the financial statements would be misleading if the component unit data were not included. Based on the above criteria, these financial statements present the Road Commission, a discretely presented component unit of Allegan County.

The Road Commission General Operating Fund is used to control the expenditures of Michigan Transportation Fund (MTF) monies distributed to the county, which are earmarked by law for roads and highway purposes. The Board of County Road Commissioners is responsible for the administration of the Road Commission General Operating Fund.

Basis of Presentation--Government-Wide Financial Statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all non-fiduciary activities of the Road Commission. There is only one fund reported in the government-wide financial statements.

The Statement of Net Position presents the Road Commission's assets, deferred outflows, liabilities, and deferred inflows of resources with the difference being reported as either net investment in capital assets or restricted net position. The net position not related to capital assets is classified as restricted.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services or privileges provided by a given function or segment; and 2) grants and contributions that are restricted to

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Basis of Presentation--Fund Financial Statements

Separate financial statements are provided for the General Operating Fund (governmental fund). The General Operating Fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

Measurement Focus/Basis of Accounting--Government-Wide Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Amounts reported as program revenue include: 1) charges to customers or applicants for goods or services or privileges provided; 2) Michigan Transportation Funds, State/Federal contracts, and township contributions. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

When both restricted and unrestricted resources are available for use, it is the Road Commission's policy to use restricted resources first, then unrestricted resources as needed.

The Road Commission reports the following major governmental fund:

The Operating Fund is the general operating fund of the Commission. It is used to account for all financial resources, except those required to be accounted for in another fund.

Additionally, the Road Commission reports the following fund type:

Fiduciary Funds--The Other Postemployment Benefit Trust Fund is used to account for assets held in a trustee capacity on behalf of retirees for postretirement health care insurance and health care plans.

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Measurement Focus/Basis of Accounting--Fund Financial Statements

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Michigan Transportation Funds, grants, permits, township contributions and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

Cash and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value, based on quoted market prices.

Receivables

Receivables consist primarily of the balance of fuel tax fees due from the State of Michigan and the balances due from local units of government and individuals for goods and services provided. These balances are reported net of estimated uncollectible balances (though estimated uncollectible balances were zero at year-end).

Property Taxes Receivable

The property tax is levied on each December 1 on the taxable valuation of property located in the county as of the preceding December 31. The 2022 taxable valuation of Allegan County amounted to \$5,832,190,859 less \$1,363,812,634 for cities and villages on which ad valorem taxes of .9654 mill was levied for the Road Commission for road construction purposes for a total of \$4,365,958. The taxes receivable at December 31, 2022, amounted to \$4,240,673 due to the county transmitting \$125,285 of the taxes levied prior to fiscal year end.

The county's 2022 ad valorem tax is levied and collectible on December 1, 2022, and is reported as taxes receivable and is offset by unavailable revenue at December 31, 2022.

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Inventories

Inventories are priced at cost as determined on the average unit cost method. Inventory items are charged to road construction and maintenance, equipment repairs, and operations as used.

Prepaid Expenses

Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid expense in both the government-wide and fund financial statements.

Capital Assets

Capital assets, which include property, plant and equipment, and infrastructure assets (e.g., roads, bridges, and similar items) are reported in the General Operating Fund in the government-wide financial statements. Capital assets are defined by the Road Commission as assets with an initial individual cost of more than \$1,000. Such assets are recorded at cost or estimated historical cost of purchase or construction. Donated capital assets are recorded at estimated fair market value at the date of donation.

Depreciation

Depreciation on Road Commission capital assets is computed on the sum-of-the-years'-digits method for road equipment and straight-line method for all other capital assets. The Uniform Accounting Procedures Manual for Michigan County Road Commissions provides for recording depreciation in the General Operating Fund as a charge to various expense accounts and a credit to a depreciation account for non-infrastructure related assets. Accordingly, the annual depreciation expense does not affect the available operating equities of the General Operating Fund for the non-infrastructure related assets; the infrastructure asset depreciation is reported as a separate line-item in the Statement of Activities.

The depreciation rates are designed to amortize the cost of the assets over their estimated useful lives as follows:

Buildings	30 to 50 years
Road Equipment	5 to 8 years
Shop Equipment	10 years
Engineering Equipment	4 to 10 years
Office Equipment	4 to 10 years
Infrastructure--Roads	8 to 30 years
Infrastructure--Bridges	12 to 50 years

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Property Taxes

Property taxes are levied on each December 1 on the taxable valuation of property as of the preceding December 31. Taxes are considered delinquent on March 1 of the following year, at which time penalties and interest are assessed.

The Road Commission's tax is levied and collectible on December 1, 2021, and is recognized as revenue in the year ended December 31, 2022, when the proceeds of the levy are budgeted and available for the financing of operations.

Compensated Absences

Under the Road Commission's personnel policy and contracts negotiated with employee groups, individual employees have a vested right to receive payments for unused leave under formulas and conditions specified in the policy and contracts. Accumulated leave of the Operating Fund is recorded on the statement of net position and not on the Operating Fund balance sheet because it is not expected to be liquidated with expendable available financial resources.

Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Municipal Employees Retirement System (MERS) of Michigan and additions to/deductions from MERS' fiduciary net position have been determined on the same basis as they are reported by MERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position and/or balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. In this category, deferred outflows of resources are related to the defined benefit pension plan.

In addition to liabilities, the Statement of Financial Position and/or governmental fund balance sheet will sometimes report a separate section of deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to one or more future periods and so will not be recognized as an inflow of resources (revenue) until that time. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. Deferred inflows of resources are reported related to the defined benefit pension plan. In addition, a deferred inflow of resources

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

is reported in the government-wide Exhibit A and governmental fund financial statement Exhibit C for property taxes levied in the amount of \$4,365,958 during the year that are intended to finance future periods and is unavailable.

Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Position.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Fund Balance Classifications

In the fund financial statements, governmental funds report the following components of fund balance which comprise a hierarchy based on the extent to which the Road Commission is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

Non-spendable Fund Balances

Non-spendable fund balances include amounts in governmental funds to designate amounts which are not available for spending or are legally or contractually required to be maintained. The non-spendable amount reported on Exhibit C is related to the inventory on hand in the amount of \$1,623,823 and prepaid expenses in the amount of \$146,887.

Restricted Fund Balances

Restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The remaining Road Commission Funds are restricted as they can only be used in accordance with Public Act 51 of 1951.

The Road Commission does not have a formal minimum balance policy.

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE B--STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgetary Information

Budgetary procedures are established pursuant to 1968 PA 2, MCL 141.421, which requires the Board of County Road Commissioners to approve a budget for the county Road Fund. Pursuant to the Act, the Road Commission's chief financial officer prepares and submits a proposed operating budget to the Board of Road Commissioners for its review and consideration. The Board conducts a public budget hearing. The budget is amended as necessary during the year and is approved by the Board. The budget is prepared on the modified accrual basis of accounting, which is the same basis as the financial statements.

NOTE C--CASH AND INVESTMENTS

Deposits are carried at cost. Deposits of the Road Commission are made in banks in the name of the Allegan County Treasurer. MCL 129.91, as amended by 1997 PA 196, authorizes the county treasurer to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities, and direct obligations of the United States, or any agency or instrumentality of the United States in which the principal and interest is fully guaranteed by the United States, including securities issued or guaranteed by the Government National Mortgage Association; United States government or Federal agency obligation repurchase agreements; bankers' acceptance of United States banks; mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan; commercial paper rated by two standard rating agencies within the two highest classifications, which matures not more than 270 days after the date of purchase; and obligations of the State of Michigan or its political subdivisions which are rated investment grade. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Road Commission has designated three (3) financial institutions for the deposit of Road Commission funds. The investment policy adopted by the Board in accordance with 1943 PA 20, has authorized investment in the instruments described in the preceding paragraph. The Road Commission's deposit and investment policy are in accordance with statutory authority.

The OPEB Trust Fund was established with the Municipal Employees' Retirement System (MERS) as governmental trust under Section 115 of the Internal Revenue Code to hold the assets of the retiree health funding vehicle and is administered under the discretion of MERS as fiduciary, directly by (or through a combination of) MERS or MERS duly appointed Program Administrator.

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE C--CASH AND INVESTMENTS (Continued)

At year end, the Road Commission’s deposits and investments were reported in the basic financial statements in the following categories:

	Operating Fund	Trust Fund	Total
	<u> </u>	<u> </u>	<u> </u>
Cash	\$ 100	\$ -	\$ 100
Investments	<u>10,969,324</u>	<u>830,059</u>	<u>11,799,383</u>
	<u>\$ 10,969,424</u>	<u>\$ 830,059</u>	<u>\$ 11,799,483</u>

Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Michigan law and the Road Commission’s investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits. At year end, the Road Commission had \$1,764,140 of bank deposits which \$1,256,433 was FDIC insured and the remaining \$507,707 was uninsured and uncollateralized. The Road Commission also maintains \$100 in imprest cash.

Investments Authorized by the Road Commission’s Investment Policy

The Road Commission’s investment policy only authorizes investment in all those that are authorized by law. The Road Commission has limited its investments to government operating money markets and government securities purchased in the name of the Road Commission.

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates that will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the Road Commission manages its exposure to interest rate risk is by participating in mutual funds which hold diverse investments that are authorized by law for direct investment. The Michigan Class investment account has a weighted average maturity of 28 days. The Fifth Third Securities weighted average is less than 12 months. The long-term certificates of deposit have no maturity dates listed.

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The Michigan Class investment account and Fifth Third

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE C--CASH AND INVESTMENTS (Continued)

Securities are rated AAAM by S&P. The long-term certificates of deposits and MERS Trust Funds are not rated.

Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value hierarchy is also established which requires an entity to maximize the use of observable and minimize the use of unobservable inputs. There are three (3) levels of inputs that may be used to measure fair value. Level 1 is quoted prices in active markets for identical securities; Level 2 is prices determined using other significant observable inputs; and Level 3 is prices determined using significant unobservable inputs. The Road Commission's investment in Fifth Third Securities of \$76,140 and long-term certificates of deposit of \$1,006,433 are classified as Level 1 input, and Michigan Class of \$9,886,752 is classified as a Level 2 input. The Road Commission uses a market approach for its valuing methodology.

Investments in Entities that Calculate Net Asset Value per Share

The Road Commission holds \$830,059 in shares or interests in the MERS total market fund where the fair value of the investments is measured on a recurring basis using net asset value per share (or its equivalent) of the investment companies as a practical expedient. MERS invests assets in a manner which will seek the highest investment return consistent with the preservation of principal and meet the daily liquidity needs of participants.

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE D--CAPITAL ASSETS

	Account Balances Beginning	Additions	Deductions	Account Balances Ending
Capital Assets Not Being Depreciated				
Land and Improvements	\$ 155,035	\$ -	\$ -	\$ 155,035
Land/Right-of-Way	2,288,003	95,304	-	2,383,307
Infrastructure Land Improvements	101,694,387	3,982,672	-	105,677,059
Subtotal	104,137,425	4,077,976	-	108,215,401
Capital Assets Being Depreciated				
Buildings	9,842,493	-	-	9,842,493
Road Equipment	18,334,618	2,188,610	678,180	19,845,048
Shop Equipment	114,045	88,735	-	202,780
Office Equipment	55,978	34,265	55,978	34,265
Engineer's Equipment	86,585	5,066	9,820	81,831
Yard and Storage	1,254,022	-	-	1,254,022
Infrastructure--Traffic Signals	63,924	-	-	63,924
Infrastructure--Bridges	29,899,294	1,256,188	16,179	31,139,303
Infrastructure--Roads	171,802,859	14,682,490	5,813,150	180,672,199
Total	231,453,818	18,255,354	6,573,307	243,135,865
Less Accumulated Depreciation				
Buildings	2,191,322	269,929	-	2,461,251
Road Equipment	15,102,874	1,354,573	678,142	15,779,305
Shop Equipment	25,611	15,471	-	41,082
Office Equipment	55,978	720	55,978	720
Engineer's Equipment	37,183	19,119	9,820	46,482
Yard and Storage	543,589	44,682	-	588,271
Infrastructure--Traffic Signals	57,950	4,262	-	62,212
Infrastructure--Bridges	9,732,863	789,005	16,179	10,505,689
Infrastructure--Roads	73,251,152	8,300,196	5,813,150	75,738,198
Total	100,998,522	10,797,957	6,573,269	105,223,210
Net Capital Assets Being Depreciated	130,455,296	7,457,397	38	137,912,655
Total Net Capital Assets	\$ 234,592,721	\$ 11,535,373	\$ 38	\$ 246,128,056

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE E--LONG-TERM DEBT

The long-term debt of the Road Commission may be summarized as follows:

	Beginning Balance	Additions	(Reductions)	Ending Balance	Due Within One Year
Michigan Transportation Fund Bonds, Series 2014, maturing serially through 2034 with biennial payments ranging from \$200,000 to \$500,000 at an interest rate ranging from 2.00% to 3.75%	\$ 5,050,000	\$ -	\$ (300,000)	\$ 4,750,000	\$ 300,000
Michigan Transportation Fund Bonds, Series 2014, bond premium amortized over the life of the bond (20 years)	63,630	-	(4,895)	58,735	4,895
Vested Employee Benefits Vacation and Sick Leave	468,471	400,896	(350,957)	518,410	350,957
Total	<u>\$ 5,582,101</u>	<u>\$ 400,896</u>	<u>\$ (655,852)</u>	<u>\$ 5,327,145</u>	<u>\$ 655,852</u>

On December 4, 2014, the County of Allegan, on behalf of the Allegan County Road Commission, issued Michigan Transportation Fund Bonds, Series 2014, in the amount of \$6,500,000 for the purpose of constructing, furnishing, and equipping new garage and office facilities for the Road Commission. In addition to the bond proceeds received, \$97,895 in bond premiums was received. The premium will be amortized over the 20-year life of the bond. The annual interest and principal requirements of the bond is summarized as follows.

Year	Principal	Interest	Annual Total
2023	\$ 300,000	\$ 149,781	\$ 449,781
2024	350,000	140,031	490,031
2025	350,000	129,094	479,094
2026	350,000	117,719	467,719
2027	375,000	105,938	480,938
2028-2032	2,075,000	341,141	2,416,141
2033-2034	950,000	35,719	985,719
Total	<u>\$ 4,750,000</u>	<u>\$ 1,019,423</u>	<u>\$ 5,769,423</u>

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE E--LONG-TERM DEBT (Continued)

Vested Employee Benefits

Employees with 6 months of seniority are granted leave time of 16 hours per month. Office employees get an additional 32 hours of leave pay on January 1 of each year. Employees of Local Union No. 517M, with 6 months or more of seniority, shall be granted 21 hours of leave pay on January 1 of each year. This leave time may be used to cover absences because of illness or vacation. Such leave may be accumulated to a maximum of 789 hours for union employees and 800 hours for non-union employees.

On the first payday of January each year, employees are paid an amount equal to all leave accrued in excess of 576 hours as shown in the records on December 31 of the preceding year. Accumulated leave time is payable in full upon resignation or retirement. Office employees leave time is payable in full upon resignation, termination, or retirement. As of December 31, 2022, the balance of the vested employee benefits is \$518,410.

NOTE F--DEFERRED COMPENSATION PLAN

The Road Commission offers all its employees a deferred compensation plan created in accordance with the Internal Revenue Code (IRC), Section 457. The assets of the plans were held in trust (custodial account or annuity contract) as described in IRC Section 457 (g) for the exclusive benefit of the participants (employees) and their beneficiaries. The custodian thereof for the exclusive benefit of the participants holds the custodial account for the beneficiaries of this plan, and the assets may not be diverted to any other use. The administrators are agents of the employer (Allegan County Road Commission) for the purposes of providing direction to the custodian of the custodial account from time to time for the investment of the funds held in the account, transfer of assets to or from the account, and all other matters. In accordance with the provisions of GASB Statement No. 32, plan balances and activities are not reflected in the Road Commission's financial statements. The Road Commission contributed \$50 per pay period to each hourly employee and \$100 per pay period to each salaried employee. For the fiscal year 2022, 66 employees qualified for the benefit and \$92,610 was paid by the Road Commission while the employees contributed \$195,966.

NOTE G--EMPLOYEES' RETIREMENT SYSTEM

General Information about the Pension Plan

Plan Description. The Road Commission participates in the Municipal Employees Retirement System (MERS) of Michigan. MERS is an agent multiple-employer, statewide public employee pension plan established by the Michigan Legislature under 1945 PA 135 and administered by a nine-member Retirement Board. MERS is a nonprofit organization that was granted

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

independence from the State of Michigan pursuant to 1996 PA 220, effective August 15, 1996. MERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained accessing the MERS Web site at <http://www.mersofmich.com> or in writing to MERS at 1134 Municipal Way, Lansing, Michigan 48917.

Summary of Significant Accounting Policies

Pensions. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Municipal Employees Retirement System (MERS) of Michigan and additions to/deductions from MERS' fiduciary net position have been determined on the same basis as they are reported by MERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Benefits Provided--Defined Benefit. The Road Commission's defined benefit pension plan provides certain retirement, disability, and death benefits to plan members and beneficiaries. 1984 PA 427 established and amends the benefit provisions of the participants in MERS. Benefit terms, within the guidelines established by MERS, are established and amended by the Road Commission Board, usually after negotiation of terms with applicable unions. Any changes to the plan, including cost of living adjustments, would have to be approved by the Road Commission Board in this manner also.

Benefits Provided by Division

2021 Valuation	Division 01 - Management Post July 1999: Open	Division 12 - All Employees Post 12/31/2012: Closed
Benefit Multiplier	2.25% Multiplier (80% Max)	2.25% Multiplier (80% Max)
Normal Retirement Age	60	60
Vesting	10 Years	10 Years
Early Retirement (Unreduced)	55/25	55/25
Early Retirement (Reduced)	50/25, 55/15	50/25, 55/15
Final Average Compensation	3 Years	3 Years
Employee Contributions	4.70%	6.00%
Act 88	Yes (Adopted 2/15/1971)	Yes (Adopted 2/15/1971)

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

2021 Valuation	Division 13 - All Employees after 2/1/16: Open	Division 14 - Commissioners Appt before 1/1/18: Closed
Benefit Multiplier	1.50% Multiplier (80% Max)	2.00% Multiplier (80% Max)
Normal Retirement Age	60	60
Vesting	10 Years	6 Years
Early Retirement (Unreduced)	N/A	N/A
Early Retirement (Reduced)	50/25, 55/15	50/25, 55/15
Final Average Compensation	5 Years	5 Years
Employee Contributions	4.00%	4.00%
Act 88	Yes (Adopted 2/15/1971)	Yes (Adopted 2/15/1971)

Employees covered by benefit terms. At the December 31, 2021, measurement date, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	79
Inactive employees entitled to but not yet receiving benefits	7
Active employees	<u>60</u>
Total employees covered by MERS Plan	<u><u>146</u></u>

Contributions. Const 1963, article 9, §24 requires that financial benefits arising on account of employee service rendered in each year be funded during that year. Accordingly, MERS retains an independent actuary to determine the annual contribution. The employer is required to contribute amounts at least equal to the actuarially determined rate, as established by the MERS retirement board. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by plan members during the year, with an additional amount to finance unfunded accrued liability. The Road Commission has also established contribution rates to be paid by its covered employees. As of December 31, 2021, the contribution rates are as follows.

Division	Employee Contribution Rate	Employer Contribution Rate*
All Employees Hired Pre 2013	4.7%	\$ 1,187,748
All Employees Post 12/31/2012	6.0%	\$ 23,508
All Employees after 2/1/16	4.0%	3.87%
Commissioners appt before 1/1/18	4.0%	\$ 588

*Employer contributions are based on percentages for open divisions and annual payments for closed divisions.

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

Net Pension Liability

The net pension liability reported as of December 31, 2022, was determined using a measure of the total pension liability and the pension net position as of December 31, 2021. The December 31, 2021, total pension liability was determined by an actuarial valuation performed as of that date.

Actuarial Assumptions. The total pension liability in the December 31, 2021, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary Increases	3% plus merit and longevity: 3% in the long-term
Investment Rate of Return	7%, net of investment and administrative expense including inflation

Although no specific price inflation assumptions are needed for the valuation, the 3.0% long-term wage inflation assumption would be consistent with the price inflation of 3%-4%.

Mortality rates used were a version of Pub-2010 and Fully generational MP-2019.

The actuarial assumptions used in the valuation were based on the results of the most recent actuarial experience study of 2014-2018.

The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Gross Return	Long-Term Expected Gross Return Contribution	Inflation Assumption	Long-Term Real Rate of Return
Global Equity	60%	7.00%	4.20%	2.50%	2.70%
Global Fixed Income	20%	4.50%	0.90%	2.50%	0.40%
Private Investments	20%	9.00%	1.90%	2.50%	1.40%
Total	100%		7.00%		4.50%

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

Discount rate. The discount rate used to measure the total pension liability is 7.25%. The current discount rate shown for GASB 68 purposes is higher than the MERS assumed rate of return. This is because, for GASB 68 purposes, the discount rate must be gross of administrative expenses, whereas for funding purposes, it is net of administrative expenses. The projection of cash flows used to determine the discount rate assumes that employer and employee contributions will be made at the rates agreed upon for employees and the actuarially determined rates for employers. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to pay all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in Net Pension Liability	Increase (Decrease)		
	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability
Beginning Balance	\$ 25,916,132	\$ 21,163,383	\$ 4,752,749
Changes for the Year:			
Service Cost	322,151	-	322,151
Interest	1,907,126	-	1,907,126
Difference Between Expected and Actual Experience	154,551	-	154,551
Change in Assumptions	892,237	-	892,237
Contributions - Employer	-	2,711,153	(2,711,153)
Contributions - Employee	-	163,356	(163,356)
Net Investment Income	-	3,052,467	(3,052,467)
Benefit Payments, Including Refunds	(1,966,890)	(1,966,890)	-
Administrative Expenses	-	(35,028)	35,028
Net Changes	1,309,175	3,925,058	(2,615,883)
Ending Balance	\$ 27,225,307	\$ 25,088,441	\$ 2,136,866

Sensitivity of the net pension liability to changes in the discount rate. The following presents the Net Pension Liability of the employer, calculated using the discount rate of 7.25%, as well as what the employer's Net Pension Liability would be using a discount rate that is 1% lower (6.25%) or 1% higher (8.25%) than the current rate.

	1.00% Decrease (6.25%)	Current Discount Rate (7.25%)	1.00% Increase (8.25%)
Net Pension Liability of the Road Commission	\$ 4,988,294	\$ 2,136,866	\$ (285,922)

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources
Related to Pensions

For the year ending December 31, 2022, the Road Commission recognized pension expense of (\$2,116,594). At December 31, 2022, the Road Commission reported deferred outflow of resources related to pensions from the following sources:

<u>Source</u>	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Excess (Deficit) Investment Returns	\$ -	\$ 1,760,153
Differences in Experience	326,135	-
Changes in Assumptions	943,541	-
Contributions subsequent to the measurement date*	<u>2,851,239</u>	<u>-</u>
Total	<u>\$ 4,120,915</u>	<u>\$ 1,760,153</u>

*The amount reported as deferred outflow of resources resulting from contributions subsequent to the measurement date will be recognized as a reduction in the Net Pension Liability for the fiscal year ending December 31, 2022.

Amounts reported as deferred outflows of resources related to pensions will be recognized in pension expense as follows:

<u>Years Ending December 31</u>	<u>Amount</u>
2023	\$ 186,267
2024	(159,128)
2025	(235,437)
2026	(282,179)

NOTE H--OTHER POSTEMPLOYMENT HEALTHCARE BENEFITS

Plan Description: In addition to the pension benefits described in Note G, the Road Commission administered a single employer defined benefit healthcare plan. The Road Commission provides postemployment healthcare benefits through the Road Commission group health insurance plan in accordance with the respective bargaining agreements and personnel policy. Benefit provisions are established through negotiations between the Road Commission and the union in accordance with the labor contract and personnel policy which is negotiated every four-year bargaining period.

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE H--OTHER POST-EMPLOYMENT HEALTHCARE BENEFITS (Continued)

Funding Policy: The Road Commission provides healthcare insurance coverage, or payments towards such coverage, for a period of five years, for all members who retire and received benefits from MERS. For non-union members, the Road Commission will provide benefits only to the employee and the Road Commission's obligation do not include the coverage of a retired employee's spouse or dependents. The Road Commission shall provide no benefits to any employee after reaching the age of 65. The retired employee shall be responsible for his/her healthcare insurance premium after five years from the date of retirement or at age 65, whichever comes sooner.

Non-union employees who retire and who elect not to take the paid health insurance benefit from the Road Commission, will receive a lump sum payment of \$250 per month for all eligible time as an opt-out of taking the insurance. The amount will be placed into a health insurance plan.

Beginning January 1, 2022, for non-union employees, the Road Commission will provide a stipend of \$700 per month, for each eligible month up to a maximum of 60 months to all eligible employees who retire after January 1, 2022, with 20 or more years of service and receive benefits from MERS. The Road Commission will provide no stipend to any employee after reaching the age of 65. The entire lump sum payment of the stipend will be placed in the employee's MERS Health Care Savings Plan. Employees hired after January 1, 2022, will not be eligible for any post-retirement health benefits.

For union employees, the Road Commission will provide a stipend of \$700 per month, for each eligible month up to a maximum of 60 months to all eligible employees who retire after January 1, 2020, with 20 or more years of service and receive benefits from MERS. The Road Commission will provide no stipend to any employee after reaching the age of 65. The entire lump sum payment of the stipend will be placed in the employee's MERS Health Care Savings Plan. Employees hired after January 1, 2020, will not be eligible for any post-retirement health benefits.

Employees covered by benefit terms. At the December 31, 2022, the following employees were covered by the benefit terms:

Inactive Plan Members Receiving Benefits	2
Active Plan Participants	<u>38</u>
Total Participants	<u>40</u>

Contributions. The Road Commission had no obligation to make contributions in advance of when the insurance premiums were due for payment (in other words, this was financed on a "pay-as-you go" basis). For the year ending December 31, 2022, the Road Commission's actuarially determined contribution was \$0 as the plan is fully funded. The Road Commission paid retiree premiums of \$6,142 during the year.

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE H--OTHER POST-EMPLOYMENT HEALTHCARE BENEFITS (Continued)

Net OPEB Liability. The Road Commission's total OPEB liability was measured as of December 31, 2022 and was determined using the alternative measurement method as permitted by GASB 75 for employers with less than one hundred (100) total plan members.

Actuarial Assumptions. The total OPEB liability was determined by an actuarial valuation as of December 31, 2022, using the alternative measurement method with the following assumptions:

Inflation	Not applicable as amount is capped.
Investment rate of return	7%

Discount Rate. The discount rate used to measure the total OPEB liability was 7% reflecting a similar rate used by MERS for its pension determinations. This discount rate is used to determine the Net OPEB (Asset).

Changes in Total OPEB Liability

<u>Changes in Net OPEB Liability/(Asset)</u>	<u>Increase (Decrease)</u>		
	<u>Total Pension Liability</u>	<u>Plan Fiduciary Net Position</u>	<u>Net Pension Liability/(Asset)</u>
Beginning Balance	\$ 762,718	\$ 928,246	\$ (165,528)
Changes for the Year:			
Change in Liability	(177,147)	-	(177,147)
Net Investment Income	-	(96,662)	96,662
Benefit Payments, Including Refunds	(6,274)	-	(6,274)
Administrative Expenses	-	(1,525)	1,525
Net Changes	<u>(183,421)</u>	<u>(98,187)</u>	<u>(85,234)</u>
Ending Balance	<u>\$ 579,297</u>	<u>\$ 830,059</u>	<u>\$ (250,762)</u>

Sensitivity of the total OPEB liability/(asset) to changes in the discount rate and healthcare cost trend rates. The following presents the total OPEB liability of the Road Commission, as well as what the Road Commission's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6%) or 1-percentage-point higher (8%) than the current discount rate:

	<u>1% Decrease (6%)</u>	<u>Current Discount Rate (7%)</u>	<u>1% Increase (8%)</u>
Net OPEB (Asset) of the Road Commission	\$ (185,686)	\$ (250,762)	\$ (305,645)

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS
For the Year Ended December 31, 2022

NOTE H--OTHER POSTEMPLOYMENT HEALTHCARE BENEFITS (Continued)

Sensitivity of the OPEB liability to Changes in Healthcare Cost Trend Rates

No sensitivity relating to the healthcare cost trend rates is disclosed due to costs being based on predetermined, capped contributions.

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB.

For the year ended December 31, 2022, the Road Commission recognized OPEB expense of (\$85,234). The Road Commission does not report deferred outflows or inflows of resources related to OPEB as it uses the alternative measurement method to determine the balance of the liability.

Healthcare Savings Program

In addition to the defined benefit healthcare plan described above, the Road Commission administers a healthcare savings plan. The Road Commission provides a HCSP for four employee groups. The HCSP complements the Road Commission's defined benefit healthcare plan. The HCSP is an employer-sponsored savings account administered by the MERS designed to set aside money to cover the escalating costs of postemployment healthcare. Under the program, contributions are made by active employees and by the Road Commission. Once employees leave employment with the Road Commission, regardless of the reason or age at the time of leave, reimbursement may be made, tax exempt, for healthcare related expenses. The Road Commission matches union employee's contributions up to \$10 per month. For the year ended December 31, 2022, the employees contributed \$9,970 and the Road Commission contributed \$5,510.

NOTE I--FEDERAL GRANTS

The Michigan Department of Transportation (MDOT) requires that road commissions report all Federal and State grants pertaining to their county. During the year ended December 31, 2022, the Federal grants received and expended by the Road Commission was \$2,357,889 for contracted projects and \$0 for negotiated projects. Contracted projects are defined as projects performed by private contractors paid for and administered by MDOT. The contracted Federal projects are not subject to single audit requirements by the road commissions, as they are included in MDOT's single audit.

Negotiated projects are defined as projects performed by Road Commission employees or private contractors paid for and administered by the Road Commission which are subject to single audit requirements, if the amount expended is \$750,000 or more. A single audit was not performed during the fiscal year ended December 31, 2022.

ALLEGAN COUNTY ROAD COMMISSION

NOTES TO FINANCIAL STATEMENTS For the Year Ended December 31, 2022

NOTE J--RISK MANAGEMENT

The Road Commission is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries, as well as medical benefits provided to employees. The Road Commission has purchased commercial insurance from Inland Marine for physical damage (building and contents) and medical benefit claims. The Road Commission participates in the Michigan County Road Commission Self-Insurance Pool (Pool) for claims relating to general liability, excess liability, auto liability, errors and omissions, and physical damage (equipment). The Road Commission participates in the County Road Commission Self-Insurance Fund (CRCSIF) for workers' compensation insurance. Settled claims for the commercial insurance have not exceeded the amount of insurance coverage in any of the past 3 fiscal years.

The county road commissions in the State of Michigan established a trust fund, known as the Pool pursuant to the provisions of 1982 PA 138. The Pool is to provide for joint and cooperative action relative to members' financial and administrative resources for the purpose of providing risk management services along with property and liability protection. Membership is restricted to road commissions and related road commission activities with the State. The Road Commission became a member in the Pool in April 1984 and became a member of CRCSIF in 1981.

The Pool program operates as a common risk-sharing management program for road commissions in Michigan. Member premiums are used to purchase excess insurance coverage and to pay member claims in excess of deductible amounts.

NOTE K--TAX ABATEMENTS

Industrial property tax abatements are granted in the State of Michigan under Public Act 198, as amended, to promote economic development, creation of jobs, and new or improvement facilities. The industrial facilities tax (IFT) exemption must be approved by both the local unit (after a public hearing is held) and the State of Michigan. IFT exemptions can cover real and/or personal property. By State law, the exemption must be applied for no later than six months after commencement of the project and must be accompanied by a written agreement between the taxpayer and the local unit. An exemption allows for taxation on IFT property at 50% of the local property tax millage rate for a period of 1 to 12 years. Accordingly, such agreements meet the criteria of "tax abatements" under GASB Statement No. 77. Property taxes abated by the local units in 2022 amounted to \$20,257.

ALLEGAN COUNTY ROAD COMMISSION
 REQUIRED SUPPLEMENTARY INFORMATION
 GENERAL OPERATING FUND--SCHEDULE OF REVENUES
 BUDGETARY COMPARISON SCHEDULE
 For the Year Ended December 31, 2022

EXHIBIT I

	Original Adopted Budget	Final Amended Budget	Actual	Variance Favorable (Unfavorable)
Taxes				
Property Taxes	\$ 3,880,000	\$ 4,167,809	\$ 4,167,809	\$ -
Licenses and Permits				
Permits	80,000	103,700	103,700	-
Federal Grants				
Surface Transportation Program	2,657,560	1,478,967	1,478,967	-
Critical Bridge	1,640,100	878,922	878,922	-
Congestion Mitigation and Air Quality	490,792	-	-	-
State Grants				
Michigan Transportation Fund				
Engineering	10,000	10,000	10,000	-
Primary Road	10,290,657	10,759,408	10,759,408	-
Local Road	5,724,290	5,908,567	5,908,568	1
Primary Urban Road	507,364	537,948	537,947	(1)
Local Urban Road	162,984	167,686	167,686	-
Snow Removal	197,129	213,810	213,810	-
Critical Bridge	-	109,868	109,868	-
Economic Development "D" Funds	466,147	274,913	274,913	-
Other State Grants	-	46,402	46,402	-
Contributions--Local Units				
Townships	10,800,000	11,326,415	11,182,664	(143,751)
Other Governments	-	3,878	3,878	-
Other Road Commissions	-	1,148,238	1,148,238	-
Charges for Services				
Salvage Sales	10,000	24,254	24,254	-
Service Charge	8,000	39,350	39,350	-
Interest and Rents				
Interest Earned	30,000	151,038	151,037	(1)
Other Revenue				
Reimbursements	8,000	-	-	-
Total Revenue	<u>36,963,023</u>	<u>37,351,173</u>	<u>37,207,421</u>	<u>(143,752)</u>
Other Financing Sources				
Insurance Recoveries	-	95,000	95,000	-
Equipment Disposal	10,000	149,732	149,732	-
Total Other Financing Sources	<u>10,000</u>	<u>244,732</u>	<u>244,732</u>	<u>-</u>
Total Revenues and Other Financing Sources	<u>36,973,023</u>	<u>37,595,905</u>	<u>\$ 37,452,153</u>	<u>\$ (143,752)</u>
Fund Balance--Beginning	12,391,214	12,391,214		
Total Budget	<u>\$ 49,364,237</u>	<u>\$ 49,987,119</u>		

ALLEGAN COUNTY ROAD COMMISSION
 REQUIRED SUPPLEMENTARY INFORMATION
 GENERAL OPERATING FUND
 SCHEDULE OF EXPENDITURES
 BUDGETARY COMPARISON SCHEDULE
 For the Year Ended December 31, 2022

EXHIBIT J

	Original Adopted Budget	Final Amended Budget	Actual	Variance Favorable (Unfavorable)
Primary Road				
Preservation/Structural Improvements	\$ 6,400,000	\$ 7,696,911	\$ 7,696,911	\$ -
Routine and Preventive Maintenance	5,392,500	5,324,921	5,324,921	-
Local Road				
Preservation/Structural Improvements	9,000,000	11,053,904	11,053,904	-
Routine and Preventive Maintenance	12,150,000	11,310,827	11,310,827	-
Primary Road Structure				
Preservation/Structural Improvements	860,000	27,843	27,843	-
Routine and Preventive Maintenance	10,000	4,089	4,089	-
Local Road Structure				
Preservation/Structural Improvements	1,100,000	1,237,995	1,237,995	-
Routine and Preventive Maintenance	10,000	12,156	12,156	-
Equipment Expense--Net	(525,000)	(438,684)		
Direct			\$ 2,544,054	
Indirect			1,324,894	
Operating			928,845	
Less: Equipment Rentals			<u>(5,236,477)</u>	(438,684) -
Administrative Expense--Net	1,446,000	1,230,048		
Administrative Expense			1,236,652	
Less: Purchase Discounts			<u>(6,604)</u>	1,230,048 -
Capital Outlay--Net	682,000	612,144		
Capital Outlay			2,316,677	
Less: Depreciation Credits			(1,704,495)	
Less: Equipment Retirements			<u>(38)</u>	612,144 -
Debt Service				
Principal Expense	300,000	300,000	300,000	-
Interest Expense	<u>158,780</u>	<u>159,281</u>	<u>159,281</u>	-
Total Expenditures	<u>36,984,280</u>	<u>38,531,435</u>	<u>\$ 38,531,435</u>	<u>\$ -</u>
Fund Balance--Ending	<u>12,379,957</u>	<u>11,455,684</u>		
Total Budget	<u>\$ 49,364,237</u>	<u>\$ 49,987,119</u>		

ALLEGAN COUNTY ROAD COMMISSION
SCHEDULE OF CHANGES IN THE ROAD COMMISSION'S
NET PENSION LIABILITY AND RELATED RATIOS*
For the Measurement Date December 31, 2021

EXHIBIT K

	2021	2020	2019	2018	2017	2016	2015	2014
Total Pension Liability								
Service Cost	\$ 322,151	\$ 314,246	\$ 278,830	\$ 266,444	\$ 246,970	\$ 253,281	\$ 240,776	\$ 259,860
Interest	1,907,126	1,821,217	1,852,604	1,816,274	1,796,691	1,764,333	1,710,298	1,678,704
Difference Between Expected and Actual Experience	154,551	420,446	(29,558)	346,596	70,379	159,128	70,811	-
Changes in Assumptions	892,237	548,725	686,170	-	-	-	953,487	-
Benefit Payments Including Employee Refunds	(1,966,890)	(1,989,520)	(2,010,338)	(1,952,426)	(1,805,541)	(1,726,058)	(1,590,655)	(1,501,450)
Other Changes	-	-	-	-	-	(3,317)	-	-
Net Change in Total Pension Liability	1,309,175	1,115,114	777,708	476,888	308,499	447,367	1,384,717	437,114
Total Pension Liability Beginning Balance	25,916,132	24,801,018	24,023,310	23,546,422	23,237,923	22,790,556	21,405,839	20,968,725
Total Pension Liability Ending Balance	\$ 27,225,307	\$ 25,916,132	\$ 24,801,018	\$ 24,023,310	\$ 23,546,422	\$ 23,237,923	\$ 22,790,556	\$ 21,405,839
Plan Fiduciary Net Position								
Contributions-Employer	\$ 2,711,153	\$ 2,554,873	\$ 2,958,311	\$ 2,855,925	\$ 1,273,723	\$ 877,534	\$ 645,661	\$ 498,149
Contributions-Employee	163,356	155,472	137,547	129,919	178,310	121,938	119,593	117,653
Net Investment Income	3,052,467	2,469,532	2,063,658	(539,120)	1,678,305	1,371,952	(193,796)	838,943
Benefit Payments Including Employee Refunds	-	(1,989,520)	(2,010,338)	(1,952,426)	(1,805,541)	(1,726,058)	(1,590,655)	(1,501,450)
Transfers	(1,966,890)	-	-	79,215	-	-	-	-
Administrative Expense	(35,028)	(37,216)	(35,590)	(27,269)	(26,645)	(27,122)	(28,732)	(30,628)
Net Change in Plan Fiduciary Net Position	3,925,058	3,153,141	3,113,588	546,244	1,298,152	618,244	(1,047,929)	(77,333)
Plan Fiduciary Net Position Beginning Balance	21,163,383	18,010,242	14,896,654	14,350,410	13,052,258	12,434,014	13,481,943	13,559,276
Plan Fiduciary Net Position Ending Balance	\$ 25,088,441	\$ 21,163,383	\$ 18,010,242	\$ 14,896,654	\$ 14,350,410	\$ 13,052,258	\$ 12,434,014	\$ 13,481,943
Employer Net Pension Liability	\$ 2,136,866	\$ 4,752,749	\$ 6,790,776	\$ 9,126,656	\$ 9,196,012	\$ 10,185,665	\$ 10,356,542	\$ 7,923,896
Plan Fiduciary Net Position as a Percentage of the								
Total Pension Liability	92%	82%	73%	62%	61%	56%	55%	63%
Covered Employee Payroll	\$ 3,548,039	\$ 3,368,688	\$ 2,910,068	\$ 2,683,057	\$ 2,412,648	\$ 2,413,337	\$ 2,273,078	\$ 2,461,564
Employer's Net Pension Liability as a Percentage								
of Covered Employee Payroll	60%	141%	233%	340%	381%	422%	456%	322%

Notes to schedule:

There were no significant benefit changes affecting the 2021 valuation.

Above dates are based on measurement date, which may not necessarily tie to the fiscal year.

*10-year schedule as required by GASB Statement No. 68 will be built prospectively upon implementation of the standard.

Change in Assumptions: Decrease in investment rate of return from 7.35% to 7.00%, Change in discount rate from 7.60% to 7.25%

ALLEGAN COUNTY ROAD COMMISSION
 SCHEDULE OF ROAD COMMISSION'S CONTRIBUTIONS
 For the Year Ended December 31, 2022

EXHIBIT L

	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Actuarial Determined Contributions	\$ 1,285,239	\$ 1,145,153	\$ 988,873	\$ 892,311	\$ 789,925	\$ 707,736	\$ 565,070	\$ 498,149	\$ 446,578	\$ 378,332
Contributions in Relation to the										
Actuarially Determined Contribution	2,851,239	2,711,153	2,554,873	2,958,311	2,855,925	1,273,736	645,661	498,149	446,578	378,332
Contribution Deficiency (excess)	<u><u>\$(1,566,000)</u></u>	<u><u>\$(1,566,000)</u></u>	<u><u>\$(1,566,000)</u></u>	<u><u>\$(2,066,000)</u></u>	<u><u>\$(2,066,000)</u></u>	<u><u>\$ (566,000)</u></u>	<u><u>\$ (80,591)</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>
Covered Employee Payroll	\$ 3,548,039	\$ 3,368,688	\$ 2,910,068	\$ 2,683,057	\$ 2,412,648	\$ 2,413,337	\$ 2,273,078	\$ 2,461,564	\$ 2,419,145	\$ 2,080,085
Contributions as a Percentage of Covered Employee Payroll	80%	80%	88%	110%	118%	53%	28%	20%	18%	18%

Notes to Schedule

Actuarial Valuation Information Relative to the Determination of Contributions:

Valuation Date Actuarially determined contribution rates are calculated as of December 31 each year, which is 12 months prior to the beginning of the fiscal year in which the contributions are required

Methods and Assumptions Used to Determine Contribution Rates:

Actuarial Cost Method Entry Age-Normal
 Amortization Method Level percentage of payroll, open
 Remaining Amortization Period 17 years
 Asset Valuation Method 5 year smoothed
 Inflation 2.5%
 Salary Increases 3% in the long-term
 Investment Rate of Return 7.00%
 Mortality A version of Pub-2010 and Fully generational MP-2019

ALLEGAN COUNTY ROAD COMMISSION
SCHEDULE OF CHANGES IN THE ROAD COMMISSION'S
TOTAL OPEB LIABILITY AND RELATED RATIOS
For the Year Ended December 31, 2022

EXHIBIT M

	2022	2021	2020	2019	2018
Total OPEB Liability					
Change in Liability	\$ (177,147)	\$ 22,453	\$ 7,409	\$ (1,197,204)	\$ 12,714
Benefit Payments	(6,274)	(58,279)	(63,923)	(59,199)	(57,682)
Net Change in Total OPEB Liability	(183,421)	(35,826)	(56,514)	(1,256,403)	(44,968)
Total OPEB Liability Beginning	762,718	798,544	855,058	2,111,461	2,156,429
Total OPEB Liability Ending	\$ 579,297	\$ 762,718	\$ 798,544	\$ 855,058	\$ 2,111,461
Plan Fiduciary Net Position					
Contributions-Employer	\$ -	\$ 16,279	\$ 100,000	\$ 780,000	\$ -
Net Investment Income	(96,662)	36,430	40,293	17,040	-
Benefit Payments	-	(58,279)	-	-	-
Administrative Expense	(1,525)	(1,640)	(1,465)	(412)	-
Net Change in Fiduciary Net Position	(98,187)	(7,210)	138,828	796,628	-
Plan Fiduciary Net Position Beginning	928,246	935,456	796,628	-	-
Plan Fiduciary Net Position Ending	\$ 830,059	\$ 928,246	\$ 935,456	\$ 796,628	\$ -
Employer Net OPEB Liability/(Asset)	\$ (250,762)	\$ (165,528)	\$ (136,912)	\$ 58,430	\$ 2,111,461
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	143%	122%	117%	93%	0%
Covered Employee Payroll	\$ 2,732,876	\$ 2,724,223	\$ 2,666,839	\$ 2,261,135	\$ 2,124,460
Employer's Net OPEB Liability as a Percentage of Covered Employee Payroll	-9%	-6%	-5%	3%	99%

Notes to Schedule:

The Road Commission utilizes the alternative method to calculate its OPEB liability.

The Road Commission approved a benefit change in 2019 to union employees will receive \$700/month up to a maximum of 60 months capping the amount paid at \$42,000 instead of provided the benefit outright for up to five years after retirement.

The Road Commission changed its discount rate from 3% to 7% in 2019 after it began contributing to an OPEB Trust Fund as it was no longer required to utilize the 20 year AA municipal bond rate.

*10-year schedule as required by GASB Statement No. 75 will be built prospectively upon implementation of the standard.

ALLEGAN COUNTY ROAD COMMISSION
 SCHEDULE OF ROAD COMMISSION'S CONTRIBUTIONS--OPEB
 For the Year Ended December 31, 2022

EXHIBIT N

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Actuarial Determined Contributions	\$ -	\$ -	\$ 26,618	\$ 28,502	\$ 70,388
Contributions in Relation to the					
Actuarially Determined Contribution	-	-	63,923	780,000	57,682
Contribution Deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (37,305)</u>	<u>\$ (751,498)</u>	<u>\$ 12,706</u>
 Covered Employee Payroll	 \$ 2,732,876	 \$ 2,724,223	 \$ 2,666,839	 \$ 2,261,135	 \$ 2,124,460
 Contributions as a Percentage of Covered Employee Payroll	 0%	 0%	 2%	 34%	 3%

Notes to Schedule

10 Year Requirement for Disclosure The ten year requirement of information will be built prospectively.

Actuarial Valuation Information Relative to the Determination of Contributions:

Valuation Date December 31, 2022
 Measurement Date December 31, 2022

Methods and Assumptions Used to Determine Contribution Rates:

Discount Rate 7.0%
 Inflation N/A

ALLEGAN COUNTY ROAD COMMISSION
GENERAL OPERATING FUND--
ANALYSIS OF CHANGES IN FUND BALANCES
For the Year Ended December 31, 2022

EXHIBIT O

	Primary Road Fund	Local Road Fund	County Road Commission	Total
Total Revenues	\$ 19,541,985	\$ 17,466,826	\$ 198,610	\$ 37,207,421
Total Expenditures	14,456,119	24,093,917	(18,601)	38,531,435
Excess of Revenues Over (Under) Expenditures	5,085,866	(6,627,091)	217,211	(1,324,014)
Other Financing Sources (Uses)				
Insurance Recoveries	-	95,000	-	95,000
Equipment Disposal	149,687	45	-	149,732
Optional Transfers	(5,650,000)	5,650,000	-	-
Total Other Financing Sources (Uses)	(5,500,313)	5,745,045	-	244,732
Net Change in Fund Balance	(414,447)	(882,046)	217,211	(1,079,282)
Fund Balance--Beginning	6,133,746	4,007,314	2,250,155	12,391,215
Fund Balance--Ending	\$ 5,719,299	\$ 3,125,268	\$ 2,467,366	\$ 11,311,933

ALLEGAN COUNTY ROAD COMMISSION
GENERAL OPERATING FUND--ANALYSIS OF REVENUES
AND OTHER FINANCING SOURCES
For the Year Ended December 31, 2022

EXHIBIT P

	Primary Road Fund	Local Road Fund	County Road Commission	Total
Taxes				
Property Taxes	\$ 4,167,809	\$ -	\$ -	\$ 4,167,809
Licenses and Permits				
Permits	-	-	103,700	103,700
Federal Grants				
Surface Transportation Program	1,478,967	-	-	1,478,967
Critical Bridge	878,922	-	-	878,922
State Grants				
Michigan Transportation Fund				
Engineering	6,455	3,545	-	10,000
Allocation	10,759,408	5,908,568	-	16,667,976
Urban Roads	537,947	167,686	-	705,633
Snow Removal	-	213,810	-	213,810
Critical Bridge	-	109,868	-	109,868
Economic Development "D" Funds	274,913	-	-	274,913
Other State Grants	44,547	1,855	-	46,402
Contributions--Local Units				
Townships	170,014	11,012,650	-	11,182,664
Other Governmental	-	-	3,878	3,878
Other Road Commissions	1,148,238	-	-	1,148,238
Charges for Services				
Salvage Sales	-	-	24,254	24,254
Service Charge	-	-	39,350	39,350
Interest and Rents				
Interest Earned	74,765	48,844	27,428	151,037
Total Revenue	19,541,985	17,466,826	198,610	37,207,421
Other Financing Sources				
Insurance Recoveries	-	95,000	-	95,000
Equipment Disposal	149,687	45	-	149,732
Total Other Financing Sources	149,687	95,045	-	244,732
Total Revenue and Other Financing Sources	\$ 19,691,672	\$ 17,561,871	\$ 198,610	\$ 37,452,153

ALLEGAN COUNTY ROAD COMMISSION
GENERAL OPERATING FUND
ANALYSIS OF EXPENDITURES
For the Year Ended December 31, 2022

EXHIBIT Q

	Primary Road Fund	Local Road Fund	County Road Commission	Total
Primary Road				
Preservation/Structural Improvements	\$ 7,696,911	\$ -	\$ -	\$ 7,696,911
Routine and Preventive Maintenance	5,324,921	-	-	5,324,921
Local Road				
Preservation/Structural Improvements	-	11,053,904	-	11,053,904
Routine and Preventive Maintenance	-	11,310,827	-	11,310,827
Primary Road Structures				
Preservation/Structural Improvements	27,843	-	-	27,843
Routine and Preventive Maintenance	4,089	-	-	4,089
Local Road Structures				
Preservation/Structural Improvements	-	1,237,995	-	1,237,995
Routine and Preventive Maintenance	-	12,156	-	12,156
Equipment Expense--Net (Per Exhibit J)	(107,469)	(312,614)	(18,601)	(438,684)
Administrative Expense--Net (Per Exhibit J)	437,888	792,160	-	1,230,048
Capital Outlay--Net (Per Exhibit J)	612,655	(511)	-	612,144
Debt Service				
Principal Expense	300,000	-	-	300,000
Interest Expense	159,281	-	-	159,281
Total Expenditures	\$ 14,456,119	\$ 24,093,917	\$ (18,601)	\$ 38,531,435



GRETCHEN WHITMER
GOVERNOR

STATE OF MICHIGAN
DEPARTMENT OF TREASURY
LANSING

RACHAEL EUBANKS
STATE TREASURER

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

June 13, 2023

Board of County Road Commissioners
Allegan County Road Commission
1308 Lincoln Road
Allegan, Michigan 49010

Dear Commissioners:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of the Allegan County Road Commission, Allegan County, Michigan, as of and for the year ended December 31, 2022, and the related notes to the financial statements, which collectively comprise the Allegan County Road Commission's basic financial statements, and have issued our report thereon dated June 13, 2023.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Allegan County Road Commission's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in circumstance for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Allegan County Road Commission's internal control. Accordingly, we do not express an opinion on the effectiveness of the Allegan County Road Commission's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a

combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Allegan County Road Commission's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, non-compliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of non-compliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance, and the results of that testing, not to provide an opinion on the effectiveness of the Allegan County Road Commission's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Allegan County Road Commission's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. However, this report is a matter of public record and its distribution is not limited.

Sincerely,



Cary Jay Vaughn, CPA, CGFM

Administrator

Community Engagement and Finance Division



STATE OF MICHIGAN
DEPARTMENT OF TREASURY
LANSING

GRETCHEN WHITMER
GOVERNOR

RACHAEL EUBANKS
STATE TREASURER

INDEPENDENT AUDITOR'S COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

June 13, 2023

Board of County Road Commissioners
Allegan County Road Commission
1308 Lincoln Road
Allegan, Michigan 49010

Dear Commissioners:

We have audited the financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of the Allegan County Road Commission, Allegan County, Michigan, for the fiscal year ended December 31, 2022. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated October 14, 2021. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Allegan County Road Commission are described in Note A to the financial statements. No new accounting policies were adopted, and the application of existing policies was not changed during ended December 31, 2022. We noted no transactions entered into by the Allegan County Road Commission during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements of the governmental activities were:

Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future. Management's estimate of the depreciation is based on the sum-of-the-years'-digits method for road equipment and straight-line method for all other capital assets.

Management's estimate of the compensated absences is based on current hourly rates and policies regarding payment of compensation banks. Management's calculation of the current and noncurrent compensated absence liability amounts was based on an estimate of the percentage of employees' use of compensated absences.

The calculation of the net pension liability and related deferred outflows and deferred inflows of resources is based on an actuarial study which utilized certain actuarial assumptions. The actuary's calculations are based on significant assumptions, including anticipated rate of return of investments, estimated future healthcare costs, employee eligibility rates, and project salary increases. Management is responsible for reviewing the assumptions used in the actuary's calculation for reasonableness.

The calculation of the net other post-employment asset is determined using an alternative method whose estimations and assumptions are based on actuarial techniques.

We evaluated the key factors and assumptions used to develop these accounting estimates in determining that they are reasonable in relation to the financial statement taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the

financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of the audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated June 13, 2023.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Allegan County Road Commission's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Allegan County Road Commission's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to the management's discussion and analysis, the budgetary comparison information, pension trend data, and other postemployment benefit trend data in Exhibits I through N, which are required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on Exhibit O through Q, which accompany the financial statements but are not RSI. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Restriction on Use

This information is intended solely for the use of the Allegan County Road Commission's Board of County Road Commissioners and management of the Allegan County Road Commission and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record, and its distribution is not limited.

Sincerely,



Cary Jay Vaughn, CPA, CGFM

Administrator

Community Engagement and Finance Division